

From: Brown, Michael D
Sent: Saturday, August 27, 2005 4:20 PM
To: 'Craig.Fugate@dca.state.fl.us'
Subject: Re: Mutual Aid

Will do. This one has me really worried.....look at this scenario compared to the cat planning we did for New Orleans and, well, you get the picture.

Probably headed to LA tomorrow. I wish a certain governor was from Louisiana...and his emergency manager!

MB

-----Original Message-----

From: Craig.Fugate@dca.state.fl.us <Craig.Fugate@dca.state.fl.us>
To: Michael D Brown <Michael.D.Brown@dhs.gov>
Sent: Sat Aug 27 15:45:14 2005
Subject: Mutual Aid

Let me know if we can help if we are spared the second landfall. Sometimes states don't ask for help through EMAC until late in the game.

craig

Craig Fugate, Director
Florida Division of Emergency Management

From: Rhode, Patrick
Sent: Saturday, August 27, 2005 7:38 PM
To: Brown, Michael D
Subject: Fw: Sunday morning media schedule

Good luck tomorrow -

We should have la emergency dec signed tonight and ms in am....fyi

I shouldn't, but am feeling like we are doing most of the right things at this point in prep -

I'm hoping they get serious about evacuating new orleans.....

Dan and brad g are working contingency housing issues -

Hang in there -

I will see you in am -

Patrick

-----Original Message-----

From: Worthy, Sharon <Sharon.Worthy@fema.gov>
To: 'michael.d.brown@dhs.gov' <michael.d.brown@dhs.gov>; 'michaelbrown@att.net' <michaelbrown@att.net>; 'Tillie.James@dhs.gov' <Tillie.James@dhs.gov>; Rhode, Patrick <Patrick.Rhode@fema.gov>; 'Brooks.Altshuler@dhs.gov' <Brooks.Altshuler@dhs.gov>; 'natalie.rule@dhs.gov' <natalie.rule@dhs.gov>; Andrews, Nicol D - Public Affairs <Nicol.D.Andrews@fema.gov>; Schumann, James <James.Schumann@fema.gov>; 'Thomas.Bossert@dhs.gov' <Thomas.Bossert@dhs.gov>; 'David.Trissell@dhs.gov' <David.Trissell@dhs.gov>; 'Marshall.Sanders@dhs.gov' <Marshall.Sanders@dhs.gov>; 'molly.mcdow@dhs.gov' <molly.mcdow@dhs.gov>; 'cindy.taylor@dhs.gov' <cindy.taylor@dhs.gov>
CC: 'Michael.Widomski@dhs.gov' <Michael.Widomski@dhs.gov>; 'James.McIntyre1@dhs.gov' <James.McIntyre1@dhs.gov>; 'Paul.Luke@dhs.gov' <Paul.Luke@dhs.gov>; 'Aaron.Skolnik@dhs.gov' <Aaron.Skolnik@dhs.gov>; 'kenneth.walker@dhs.gov' <kenneth.walker@dhs.gov>; 'Gary.Weaver@dhs.gov' <Gary.Weaver@dhs.gov>; 'sworthy2004@yahoo.com' <sworthy2004@yahoo.com>
Sent: Sat Aug 27 19:20:50 2005
Subject: Sunday morning media schedule

Location: FEMA Studio
All times are Eastern.

7:15am FOX and Friends
Talent: Juliet Huddy, Julian Phillip or Adam Houseley
Contact: Kathryn, 212-301-3567
Operations: 212-301-3400

8:15am MSNBC
Contacts: Erin Anderson 201-583-5639 or Dan Holway and Julia Myers-Bartley, 201-583-5151

9 am CNN
Contacts: Marilyn Joseph, 404-827-5213 or Sasha Walek, 212-275-8146

11am FOX News Live
Talent: Kiran Chetry or Eric Shawn
Contact: Meghan Powers, 212-301-5484 or 212-301-5155 and email is meghan.powers@foxnews.com

Radio will be added between the CNN and FOX News Live interviews.

Please call me if you have questions: cell 202-841-7026 or home 703-671-0823

From: Altshuler, Brooks
Sent: Sunday, August 28, 2005 8:58 PM
To: Brown, Michael D
Subject: Fw: IIMG

Importance: High

Fyi

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Altshuler, Brooks <Brooks.Altshuler@fema.gov>
To: 'Patrick.Rhode@dhs.gov' <Patrick.Rhode@dhs.gov>
Sent: Sun Aug 28 20:27:37 2005
Subject: Fw: IIMG

This is HSC pushing this. This is the job of the long term recovery esf in the nrp and fema is the lead. Let them play their raindeer games as long as they are not turning around and tasking us with their stupid questions. None of them have a clue about emergency management[or economic impacts for that matter

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Lowder, Michael <Michael.Lowder@fema.gov>
To: Rhode, Patrick <Patrick.Rhode@fema.gov>; Heath, Michael <Michael.Heath@fema.gov>; Altshuler, Brooks <Brooks.Altshuler@fema.gov>; Buikema, Edward <Edward.Buikema@fema.gov>; Burris, Ken <Ken.Burris@fema.gov>
CC: Sharro, Stephen <Stephen.Sharro@fema.gov>
Sent: Sun Aug 28 19:48:21 2005
Subject: IIMG

Patrick,

Just received a call from Matt Broderick, who said that the WH is pressuring him to stand up an IIMG. He wanted to let you know, that they will activate the IIMG tomorrow for an "orientation" on the hurricane, for the purpose of looking at potential "Long Range Strategic Economic Impacts" if there is catastrophic flooding in and around New Orleans.

He said that he wanted to let you know, that it was not to "get into our knickers".

ML

From: Lowder, Michael [Michael.Lowder@dhs.gov]
Sent: Monday, August 29, 2005 11:40 PM
To: 'Michael.D.Brown@dhs.gov'
Subject: Follow up

We had a call with Marty ltonight (after your call to me) to get a download of information on what he saw today. This was fed into the stae planing. Lokey was on the call too.

There is a significant search and rescue effort under way. The last report I've had was that they have rescued over 300 people in NO so far tonight. Most of this was by boat, with some by helo. There is a lot more to do! US&R is supporting that effort. NDMS is supporting the evacuation of special needs patients out of the Superdome, moving them to LSU in Baton Rouge.

We're putting medical plans in place to support the damaged hospitals in both NO and the MS coast.

At first light on Tuesday, the RNA teams are supposed to be airborne in both LA and MS. This will help us identify some of the most critical facilities, and help identify how we are going to be able to access those facilities. Debris and flooded roads are going to be blocking a good bit of the access.

I know that the media will be out in full force, on the ground, in boats, and in the air, but so will we.

I know there is a LOT os work that has to be done, and done very quickly, but everyone is focused on getting it done.

The worst part is not knowing what we don't know., but we are working hard to find that out, and deal with it.

Thanks!

ML

[REDACTED]

From: Kuzia, Todd
Sent: Tuesday, August 30, 2005 12:46 PM
To: Sanders, Marshall; Bossert, Thomas; Brown, Michael D
Cc: FEMA OPERATIONS CENTER
Subject: Lt Col Fimberg information & Defense Secretary England

Sir received a call from Lt Col Fimberg 310-910-0962, he was trying to contact Thomas Bossert to inform that your aircraft is located at the Baton Rouge, Louisiana airport and is not parked in the "normal" spot, it is located on the South Ramp. He also wanted to pass on a contact number for the airport services (stairs etc.) it is 1-800-535-8129.

Defense Secretary England request Mr. Brown call [REDACTED]

Fema Operations Center
[REDACTED]

From: McQueary, Charles [Charles.Mcqueary@dhs.gov]
Sent: Tuesday, August 30, 2005 2:04 PM
To: Brown, Michael D
Subject: Fw: Message from Secretary - Hurricane Katrina

Importance: High

Mike,
Fyi.

Chuck

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Tambone, Victor <Victor.Tambone@HQ.DHS.GOV>
To: Mccarthy, Maureen <Maureen.Mccarthy@DHS.GOV>; Evans, Kirk E <Kirk.Evans@dhs.gov>; Kubricky, John <John.Kubricky@HQ.DHS.GOV>; Lyerly, William <William.Lyerly@HQ.DHS.GOV>; Diaz, Deborah <Deborah.Diaz@DHS.GOV>; Dunham, Carol <Carol.Dunham@HQ.DHS.GOV>
CC: McQueary, Charles <Charles.Mcqueary@HQ.DHS.GOV>; Hooks, Robert <Robert.Hooks@dhs.gov>; Simpson, Shawna <CTR> <Shawna.Simpson@associates.dhs.gov>; Rausch, Sharla <Sharla.Rausch@HQ.DHS.GOV>; Stephens, Veronica <Veronica.Stephens@HQ.DHS.GOV>; Lynch, Janice <Janice.Lynch@dhs.gov>; Bowman, Jackie <Jackie.Bowman@dhs.gov>; Krones, Thomas <CTR> <Thomas.Krones@associates.hq.dhs.gov>; Tambone, Victor J <Victor.Tambone@DHS.GOV>; Smith, Douglas M <Douglas.Smith@HQ.DHS.GOV>; Ressler, Shila <Shila.Ressler@dhs.gov>; Byrne, Alexis <CTR> <Alexis.Byrne@associates.dhs.gov>; Correale, Anthony <Anthony.Correale@HQ.DHS.GOV>; Heasley, Alison <Alison.Heasley@HQ.DHS.GOV>
Sent: Tue Aug 30 13:56:10 2005
Subject: FW: Message from Secretary - Hurricane Katrina

URGENT REQUEST

All,

The Under Secretary supports the following email message from Secretary Chertoff and request from FEMA Director Mike Brown. You are hereby authorized to forward this email to your Divisions and canvas for volunteers to assist in the relief effort underway in Louisiana.

You should ensure your office functions are covered prior to releasing individuals for this volunteer duty. Also, remind those volunteers that according to the DHS press release on this subject, volunteers can expect to be gone for a minimum of two (2) weeks. Volunteers should contact the S&T HR office to initiate their tour of duty. Directors should keep a roster of volunteers and update the S&T Exec Sec on a weekly basis.

This volunteer effort is typical of the American spirit to assist our fellow citizens in times of need, and those volunteers should be commended and supported by your office. Each volunteer demonstrates the essence of the DHS mission and our commitment to helping FEMA, our sister agency, and our good friend Mike Brown.

I will forward more information on this subject as it becomes available.

Vic

Vic Tambone

Chief of Staff

Office of the Under Secretary for

Science and Technology

Department of Homeland Security

Washington, DC 20528

[REDACTED]
[REDACTED]

From: Hill, Ken

Sent: Tuesday, August 30, 2005 9:33 AM

To: Hale, Janet; Brown, Michael <DHS>; McQueary, Charles; Stephan, Bob; Beardsworth, Randy; Robert.Divine@dhs.gov; rbasham@ussstreas.gov; Collins, Thomas; Perry, Phil; Besanceney, Brian; Turner, Pam; Martinez-Fonts, Al; Mayer, Matt; 'Filler, Joshua'; Broderick, Matthew; Khatri, Prakash; Sutherland, Daniel; Kelly, Nuala; Hill, Ken; Hoelscher, Doug; Utley, Ralph; Ostergaard, Dan; Arcos, Cresencio; Williams, Dwight; 'rick.skinner@dhs.gov'; Oxford, Vayl; Lockwood, Thomas

Cc: Ayers, Dana; Ressler, Shila; Cornyn, Danley; Kliska, Jennifer; Paar, Tom; Woodard, Steven; Heinlein, Elaine; 'Pultz, Rick'; Hehr, Casey; Sullivan, Timothy (Adm.); Woods, Keshia; Collado, Humberto; Leckey, Eric; Marmaud, Karen; 'DHS.ExecSec'; IAIPExecSec@dhs.gov; Wood, John (COS); Cannatti, Ashley; Boudreaux, Chad; Wiley, Miles; Adamoli, Joe; Birkeland, Blair; James, Ron; Dolan, KayFrances; Richmond, Susan; Wiley, Miles; Harrison, Cassie; gregg.beyer@dhs.gov; Tambone, Victor; Kidwell, Brad; Wischmann, Steve; Keefer, Timothy; Cooney, Maureen; Philbin, Patrick

Subject: Message from Secretary - Hurricane Katrina

TO ALL COMPONENT HEADS

BTS - Please pass to Sub-components

Please note below a message from Secretary Chertoff:

"The victims of Hurricane Katrina are in our thoughts and prayers. As you all know, FEMA is doing outstanding work in the response and recovery effort. Under Secretary Mike Brown has requested the assistance of DHS employees who are willing to deploy as soon as possible for a two-week minimum field assignment to assist in this effort. Mike's request has my full support, and I encourage you to offer your employees an opportunity to volunteer for this effort. Your Human Resources contact will provide you with additional information regarding this important opportunity to help our fellow citizens in a time of

need."

Secretary Michael Chertoff

URGENT REQUEST

From: Altshuler, Brooks
Sent: Tuesday, August 30, 2005 8:00 PM
To: Brown, Michael D; 'patrick.rhode@dhs.gov'
Subject: RE:

Trying to call now

-----Original Message-----

From: Brown, Michael D
Sent: Tuesday, August 30, 2005 7:56 PM
To: Altshuler, Brooks; 'patrick.rhode@dhs.gov'
Subject:

Pls call my cell now. I need to speak with both of you re Chertoff.

From: Hill, Ken [Ken.Hill@DHS.GOV]
Sent: Tuesday, August 30, 2005 8:22 PM
To: Jackson, Michael (DepSec); Brown, Michael <DHS>; Hale, Janet; McQueary, Charles; Stephan, Bob; Beardsworth, Randy; Perry, Phil; Collins, Thomas; Divine, Robert C; Basham, W; Mayer, Matt; Lockwood, Thomas
Cc: Wood, John (COS); Cannatti, Ashley; Boudreaux, Chad; Rhode, Patrick; Filler, Joshua; Richmond, Susan; Maner, Andrew; Tambone, Victor; Ressler, Shila; Kliska, Jennifer; IAIPExecSec; Armstrong, Sue; Woods, Keshia; Pultz, Rick; Hehr, Casey; Paar, Tom; Woodard, Steven; Heinlein, Elaine; Wall, Kenneth; Weber, Scott; Mandelker, Sigal; Isles, Adam; DHS ExecSec; Wiley, Miles; Sullivan, Timothy (Adm.); Altshuler, Brooks; Ayers, Dana; Shea, Robert F
Subject: Hurricane Katrina - Designation of Principal Federal Official
Attachments: Designation of Principal Federal Official for Hurricane Katrina - internal DHS memo.pdf

Attached please find a memo from Secretary Chertoff declaring Hurricane Katrina an "Incident of National Significance" and designating U/S Michael Brown as the Principal Federal Official (PFO).

Secretary


U.S. Department of Homeland Security
Washington, DC 20528



Homeland Security

August 30, 2005

MEMORANDUM FOR: Deputy Secretary
Under Secretaries
General Counsel
Commandant, U.S. Coast Guard
Director, Citizenship and Immigration Services
Director, U.S. Secret Service
Director, Office of State and Local Government Coordination
and Preparedness
Director, Office of National Capital Region Coordination

FROM: Michael Chertoff 

SUBJECT: Designation of Principal Federal Official for Hurricane Katrina

The President has established the "White House Task Force on Hurricane Katrina Response." He will meet with relevant Cabinet and Administration officials tomorrow to launch this effort. The Department of Homeland Security, along with other Departments, will be part of the task force and will assist the Administration with its response to Hurricane Katrina.

In accordance with the guidance provided in the National Response Plan (NRP), I hereby declare Hurricane Katrina an Incident of National Significance and designate Michael Brown, Under Secretary for Emergency Preparedness and Response (EP&R), as the Principal Federal Official (PFO) for incident management purposes during the response and recovery operations for Hurricane Katrina.

As stated in the NRP, the PFO serves as my representative locally and coordinates Federal activities relevant to the response and recovery efforts. The specific roles and responsibilities of the PFO include:

- Ensuring overall coordination of Federal domestic incident management activities and resource allocation on scene;
- Ensuring seamless integration of Federal incident management activities in support of State, local, and tribal requirements;
- Providing strategic guidance to Federal entities and facilitating interagency conflict resolution, as necessary, to enable timely Federal assistance to State, local, and tribal authorities;

- Serving as a primary, although not exclusive, point of contact for Federal interface with State, local, and tribal government officials, the media, and the private sector for incident management;
- Providing real-time incident information, through the support of the on-scene Federal incident management structure, to the Secretary of Homeland Security through the Homeland Security Operations Center and the Interagency Incident Management Group, as required; and
- Coordinating the overall Federal public communications strategy at the State, local, and tribal levels.

The PFO does not impede nor impact the authorities of other Federal officials to coordinate directly with their department or agency chain of command or to execute their duties and responsibilities under law.

I am confident that Under Secretary Brown will provide the leadership necessary to ensure an effective and efficient incident response. I request that you provide him your fullest measure of support in the execution of these important responsibilities.

Please contact Bob Shea, Operations and Response Division Director, Operational Integration Staff, at 202-254-5278 or Robert.shea@dhs.gov with any questions.

From: Brown, Michael D
Sent: Tuesday, August 30, 2005 11:00 PM
To: 'Sharon.Worthy@dhs.gov'
Subject: Re: PFO and stuff

Exactly.....

-----Original Message-----

From: Worthy, Sharon <Sharon.Worthy@dhs.gov>
To: 'michael.d.brown@dhs.gov' <Michael.D.Brown@dhs.gov>
Sent: Tue Aug 30 22:54:37 2005
Subject: PFO and stuff

Comments from the baby boomer:

Four hurricanes and one storm hit one state within 40 days...LTRO and lots of little DRC openend to help the state.

One hurricane hit three states very bad in 24 hrs...demote the Under Sec to PFO?

If system is allowed to work with the strong cadre of FEMA staff...the existng FCOs can do their jobs.

What about other disasters?

What about the precedent being set?

Why would anyone want to be an FCO when at any moment the Under Sec could be sent to the field? Something about that picture doesn't look rightm

What does this say about executive management and leadership in the Agency?

Just a few thoughts...could think of more but I'm getting tired.

[REDACTED]

From: Brown, Michael D
Sent: Wednesday, August 31, 2005 1:44 PM
To: West, Barry
Subject: Re: email problems

Barry, I think its getting worked out....if not I'll give you a call.

-----Original Message-----

From: West, Barry <Barry.West@fema.gov>
To: Brown, Michael D <Michael.D.Brown@fema.gov>
Sent: Tue Aug 30 21:55:38 2005
Subject: email problems

Mike - I understand that this morning you had email and or access problems. I apologize for any time delays or computer issues that you encountered.

Call me personally if you run into problems again and they are not resolved right away. Also, let me know if there is anything IT can do to assist those in need. We stand ready.

(cell phone) [REDACTED]

Barry

From: Carwile, William
Sent: Wednesday, August 31, 2005 8:16 PM
To: Brown, Michael D
Subject: RE: Mom's hotel info

Mike:
Will address presence there in Bay St. Louis. Truthfully, however, at this time we are having difficulties getting one or two persons to work at the county EOC's with the emergency managers and the State representatives. I am afraid we have built expectations over the years that might not be achievable for this catastrophic event. Nevertheless, we are trying to do all we can.

Have discussed Alabama offer with Robert Latham. He concurs that the facilities over there will be very useful for addressing the growing Louisiana evacuee population in MS.

Bill

-----Original Message-----
From: Brown, Michael D
To: Carwile, William
Sent: 8/31/05 8:01 PM
Subject: Re: Mom's hotel info

Thanks. Expect a call from HQ regarding Bay St Louis. CNN asking where's FEMA. Would like to air drop or do something there.

Also, are you aware of Gov Riley's offers on housing?

-----Original Message-----
From: Carwile, William <William.Carwile@fema.gov>
To: Brown, Michael D <Michael.D.Brown@fema.gov>
Sent: Wed Aug 31 19:15:00 2005
Subject: RE: Mom's hotel info

Mike:
Just returned from driving trip to Hancock and Pearl River Counties.
Lost aviation to priority medical mission in Louisiana.

Will check this out and get back to you.

Bill

-----Original Message-----
From: Brown, Michael D
To: Carwile, William
Sent: 8/31/05 1:42 PM
Subject: Fw: Mom's hotel info

Bill, do you have any intel on the Ramada Inn he's referring to?

-----Original Message-----
From: pdillingham@advancefoodcompany.com
<pdillingham@advancefoodcompany.com>
To: Brown, Michael D <Michael.D.Brown@dhs.gov>
Sent: Tue Aug 30 20:25:21 2005
Subject: FW: Mom's hotel info

Hi Mike,

~~I am saddened at how many times you are having to deploy your skills during these~~

devastating storms - you do your job well and we are all thankful.

One of my good friends mom lives in Gulfport & he has been unable to get word of her status - she is elderly and holed up in a Ramada Inn rather than evacuate. He's planning on leaving Enid tomorrow to go look for her, & I wanted to take a stab at seeing if you have a recommendation on who he can contact there in lieu of traveling into that mess himself.

If it's convenient, I would appreciate the favor...

Thanks Mike, & hang in there (and get some sleep if you can)!

Thanks!

Pete

-----Original Message-----

From: Jeffrey Gwin <jgwin@atwoods.com>

Sent: 8/30/05 6:45:40 PM

To: pdillingham@advancefoodcompany.com

Subject: Mom's hotel info

Pete,

My mom was at the Diamondhead, MS Ramada Inn just off of I 10 just blocks from her home.

Her name is Barbara Kay Gwin, she's 71 and not in the best of health.

Our plan is to get as close as we can in my plane and work our way into Gulfport and see if we can find her and bring her home.

Thanks

From: Craig, Daniel
Sent: Wednesday, August 31, 2005 9:24 PM
To: Brown, Michael D
Subject: RE:

Yes I am, we need to get this done right or neither of us are leaving on great terms...and we were days away

-----Original Message-----

From: Brown, Michael D
Sent: Wednesday, August 31, 2005 9:22 PM
To: Craig, Daniel
Subject: RE:

We're stuck....

...and are you serious....

-----Original Message-----

From: Craig, Daniel
Sent: Wednesday, August 31, 2005 8:21 PM
To: Brown, Michael D
Subject: RE:

And I want it

-----Original Message-----

From: Brown, Michael D
Sent: Wednesday, August 31, 2005 9:14 PM
To: Craig, Daniel
Subject: RE:

I'm working on an organization chart and staffing plan now....and yes, this is one of the slots.

-----Original Message-----

From: Craig, Daniel
Sent: Wednesday, August 31, 2005 5:49 PM
To: Brown, Michael D; 'michaelbrown@att.net'
Subject:

Dep PFO for Recovery Coordination. We need someone overseeing all of the recovery now, so that we are not caught short or late after the resonar is done.

Daniel A. Craig
Director, Recovery Division
DHS/FEMA

From: Brown, Michael D
Sent: Wednesday, August 31, 2005 9:50 PM
To: Rhode, Patrick; 'tom.bossert@dhs.gov'; Altshuler, Brooks; Craig, Daniel; Buikema, Edward
Subject: RE: LSU Chancellor O'Keefe

I had this conversation very early this a.m. with Sean. He has LSU land available for tent city, trailers, etc. I don't know about infrastructure, but he does have land. He may have facilities, too.

I need someone to talk to Sean tomorrow. MB

-----Original Message-----

From: Rhode, Patrick
Sent: Wednesday, August 31, 2005 6:09 AM
To: Brown, Michael D; 'tom.bossert@dhs.gov'
Subject: Fw: LSU Chancellor O'Keefe

-----Original Message-----

From: Barsa, John <John.Barsa@dhs.gov>
To: Rule, Natalie <Natalie.Rule@dhs.gov>; Rhode, Patrick <Patrick.Rhode@dhs.gov>
Sent: Wed Aug 31 00:15:48 2005
Subject: LSU Chancellor O'Keefe

LSU Chancellor Sean O'Keefe (former NASA Administrator etc) needs to have a very quick conversation w/ Mike regarding recovery operations going on at the LSU campus in Baton Rouge. Sean knows Mike and knows how precious Mike's time is and does not make the request lightly. Sean can be reached at. 225 343-8178 or 225 806-8368. Thanks. Good luck.

Sent from my BlackBerry Wireless Handheld

From: Carwile, William [William.Carwile@dhs.gov]
Sent: Thursday, September 01, 2005 10:26 AM
To: 'Craig.Fugate@dca.state.fl.us'; 'William Carwile'; 'Michael D Brown'
Cc: 'Deirdre Finn'; 'Mr. Scott Morris'; Latham, Robert; Lowder, Michael
Subject: RE: Good Morning

Craig:

You are doing the right thing. Thanks. Know Robert would concur. Will police up paperwork later - you have my guarantee.

Food is also critical. Need MRE and/or heater meals if you have any. Water, ice, food in eastern counties should be your priority. Recommend Allen coordinate with MGen Cross (TAG, MS) for integration into their distribution system.

Also, know FL is providing law enforcement. Need all you can send. Public safety major concern (looting, etc.). Have used Dixie Co. body bags (250) got more?

Thanks, old friend, Bill

-----Original Message-----

From: Craig.Fugate@dca.state.fl.us
To: William Carwile; Michael D Brown
Cc: Deirdre Finn; Mr. Scott Morris
Sent: 9/1/05 5:42 AM
Subject: Good Morning


I'm out of water and ice from my stocks. I've directed Mike DeLorenzo to start purchasing and shipping product into the coastal Mississippi Counties. Not sure I have an EMAC mission, but our folks on the ground have concerns if they run out.

Not sure how much and when, but will try to keep you updated on progress. If this works, will continue until told to stop.

So far we have only been shipping water and ice. No food or baby products.

craig

Craig Fugate, Director
Florida Division of Emergency Management



From: Carwile, William
Sent: Thursday, September 01, 2005 3:49 PM
To: FEMA-R04-ROC-DIR; Munoz, Jesse
Cc: Brown, Michael D; Lokey, William; Sanders, Marshall
Subject: RE: Sat. Phone for Mike Brown

Not here in MS. Is in LA, as far as I know. Recommend you try Marshall's number.

From: FEMA-R04-ROC-DIR
Sent: Thursday, September 01, 2005 1:03 PM
To: Carwile, William; Munoz, Jesse; Fenton, Robert; Russo, James N
Subject: Sat. Phone for Mike Brown

We were asked by General Honere for Mike Brown's Sat. Phone. He wants to speak with Mike very badly.

Thanks

Todd

[REDACTED]

From: Rhode, Patrick
Sent: Thursday, September 01, 2005 9:59 PM
To: Brown, Michael D
Subject: Re: Two cents

Sorry I missed you - just now seeing this -

So you know - I asked lekey to keep pushing commodities to dome and convention center all night by hook or crook - planes, trains, autos.....

I told him we would give him the first FEMA medal if everyone at dome/convention eat breakfast and are hydrated.....or just gone

Hang in there

-----Original Message-----

From: Brown, Michael D <Michael.D.Brown@fema.gov>
To: Rhode, Patrick <Patrick.Rhode@fema.gov>
Sent: Thu Sep 01 21:31:48 2005
Subject: RE: Two cents

Can you call me right now on 703.669.7583? I'm here for about 15 more minutes. It's 8:29 central

-----Original Message-----

From: Rhode, Patrick
Sent: Thursday, September 01, 2005 7:16 PM
To: Brown, Michael D
Subject: Two cents

Mike -

You did a hell of a job on the press conf this evening!


On your pfo cell my two cents -

Personally, given all the issues being worked re budget, ops, dhs, dc, etc, I think we are sunk if I let Ken or Brooks go....

Ed confidentially can't do it due to fam considerations.....

My two cents would be Piciano or Hainje for Dep - and Bossert for cos of the pfo cell.....and hopefully everyone works themselves out of jobs when robust dfo's are set up.....

Hang in there



From: Burris, Ken
Sent: Friday, September 02, 2005 10:07 AM
To: 'Mathew.Broderick@dhs.gov'; Brown, Michael D; 'Rhode, Patrick'; Buikema, Edward; Altshuler, Brooks; 'Heath, Michael'; Trissell, David
Subject: request

Gentlemen,

This is the request that was made of DoD this morning. I spoke with Col. Chaves in the Dep Sec office of DoD that instructed me that the request must come from Secretary to Secretary.

"FEMA request that DoD provide the support the planning and execution of the full logistical support to the Katrina disaster in all declared states in coordination with FEMA."

We currently have DoD lashed up with our Response Division to make this happen and our DoD reps are moving forward.

Ken Burris

[REDACTED]

From: Rhode, Patrick
Sent: Saturday, September 03, 2005 6:07 AM
To: Brown, Michael D
Subject: Fw.

-----Original Message-----

From: Lowder, Michael <Michael.Lowder@fema.gov>
To: Rhode, Patrick <Patrick.Rhode@fema.gov>; Buikema, Edward <Edward.Buikema@fema.gov>;
'Ken.Burris@dhs.gov' <Ken.Burris@dhs.gov>
CC: 'brooks.altshuler@dhs.gov' <brooks.altshuler@dhs.gov>
Sent: Fri Sep 02 22:55:53 2005
Subject: RE:

This is flat wrong! We have been flying planes all afternoon and evening.

-----Original Message-----

From: Rhode, Patrick
Sent: Friday, September 02, 2005 10:43 PM
To: Buikema, Edward; Lowder, Michael; 'Ken.Burris@dhs.gov'
Cc: 'brooks.altshuler@dhs.gov'
Subject: Fw:

-----Original Message-----

From: Brown, Michael D <Michael.D.Brown@dhs.gov>
To: 'patrick.rhode@dhs.gov' <Patrick.Rhode@dhs.gov>; Altshuler, Brooks
<Brooks.Altshuler@dhs.gov>
Sent: Fri Sep 02 22:37:56 2005
Subject:

Spoke to Mineta and Cino. ATA has arranged for commercial air carriers to ferry evacuees. United, Delta, etc. But, no action from us. Carriers will withdraw planes if not used. If we're not we should let carriers know why, etc. Please get me info or call Cino asap.

Hope this is the last of these I send and we can have the cell down here handle.

Also, be aware that Gen H is going into the convention center tonight to secure it - room by room, remove bodies etc. We've kept quiet so media won't be around.

[REDACTED]

From: Carwile, William [William.Carwile@dhs.gov]
Sent: Saturday, September 03, 2005 3:22 PM
To: 'Craig.Fugate@dca.state.fl.us'
Cc: Mr. Scott Morris; Deirdre Finn; Michael D Brown; Lowder, Michael; Buikema, Edward
Subject: RE: Florida

Craig:
Wish I were as optimistic. Robert and I continue to rely on you all (FL).
Know there are some C3 issues to be resolved but we are working on it.
Recommend we include appropriate FL folks on Ops/Log daily calls in the future.

Appears we should have considered an Area Command arrangement if FL is taking southern counties.

Biggest issue: resources are far exceeded by requirements. Getting less than 25% of what we have been requesting from HQ daily.

Thanks, Bill

-----Original Message-----

From: Craig.Fugate@dca.state.fl.us [mailto:Craig.Fugate@dca.state.fl.us]
Sent: Saturday, September 03, 2005 12:07 PM
To: William Carwile; Michael D Brown
Cc: Mr. Scott Morris; Deirdre Finn
Subject: Florida

Based on reports from my staff, MEMA and FEMA has everything under control.
Great news and gald to see it

We will begin a rapid demo and will stop all shipping of water and icean fuel, and supplies.

craig

Craig Fugate, Director
Florida Division of Emergency Management

[REDACTED]

From: Worthy, Sharon [Sharon.Worthy@dhs.gov]
Sent: Sunday, September 04, 2005 6:21 PM
To: 'michael.d.brown@dhs.gov'; 'michaelbrown@att.net'
Subject: Samuel Cornelius

Talked with him and he is available if you need him. I read the email that I sent to you, Bossert, Nicol and Natalie...Sam is very much aware of every aspect of the situation.

Several news outlets have carried the black/white situation in Louisiana locally in the DC/Baltimore news market and nationally.

Sam's info:

Home is [REDACTED]

Office is [REDACTED] (United Black Fund...Sam is Chairman of the Board of Directors)

If you can't reach him and want to touch base with me, the two cell numbers are:

Office 202-841-7025

Personal [REDACTED]